**North Paddington Partnership Board Session 4**

**24.05.2023**

**The Stowe Centre**

**Attendees:** Neale Coleman (Chair – FoW), Fabian Sharp (PDT), Carole Archibald (The Avenues Youth Project), Jackie Rosenberg (One Westminster), Helen Mann (Young Westminster Foundation), Neil Johnston (PDT), Steve Shaw (Paddington Arts), Joanna Cain (CAB), Jonathan Rosenberg, Laurence Swan (LDN), Lucy Foster (Grand Junction), Stella Brade (WECH), Sandra Skeete (Octavia), Paddy Barnes (The Avenues Youth Project), Liz Shipsey (Octavia).

Sarah Crampton, Tamara Jarvis, Rachel Chapman, Kevin Ramsey, Theodora Otoo-Quayson, Chhavi Singh, Erin Holder, Elrica Degirmen.

Councillor Geoff Barraclough, Councillor Ruth Bush, Councillor Angela Piddock, Councillor Concia Albert, Councillor Nafsika Butler-Thalassis.

**Agenda:**

Intros:

Neil Coleman – introduced the meeting and led introductions to attendees. Noted that the communities department were carrying out some filming of the session to use in training, but this would not include audio.

Sarah Crampton – gave a recap of the first community engagement steering group session. Noted that a follow up session is being planned for 5th June.

**Item 1: Overview of process and outputs**

Tamara Jarvis noted that the board has been involved in the process of developing the long list.

* + Agreed vision and outcomes
  + Collaboratively developing long list of projects and programmes.
  + Huge amount of overlap between ideas from different people, which helped us navigate narrowing of that list.
  + Officers went through the prioritisation process that was overviewed in Partnership Board session 2.
  + It was underlined that this shortlist is for the short-term programme but there will be further engagement to develop future projects and to fully scope the short-term programme. Community engagement process is the key to driving forward that process. The aim of this initial programme of work is to start driving momentum.

Tamara Jarvis highlighted that the model we’re working on is that there will be a council lead for an individual project/ programme and that will, mostly, be mirrored by a funded community lead. There are further conversations to have around where these roles will sit. The aim of this meeting is to agree who should be involved initially in the different projects. Internal project managers who have been assigned to each theme will then lead these discussions with community members and will undertake that further scoping.

Jackie Rosenberg – Observed that capital and revenue projects need to be separated further. It is the revenue items where the process will become more important because there will be more competition for this. More need for transparency and openness.

Neale Coleman – Governance discussions are separate from going through the programmes. Biggest single capital allocation is Queen’s Park Family Centre.

**Review of Proposed Projects.**

**Neighbourhood, environment and place shaping theme**

* Neale Coleman introduced the theme, noting that four of the projects are capital work. Highlighted that there is 0.5 FTE Markets Team resource who is dedicated to activation of MHM
* Neil Johnston noted in regard to the Regeneration of Westway project that Westway is one of the unhealthiest places in Westminster. Potential for a green farm.
* Tamara Jarvis highlighted for lots of these projects we’re wanting to take them to RIBA developed design stage. For Westway project we’d need to do comprehensive scoping.
* Sandra Skeete underlined the need to develop an understanding of key stakeholders for each project.
* Jackie Rosenberg queried whether this funding is in addition to other funding that has already been identified. Tamara Jarvis confirmed that this was the case.
* Highlighted that for this theme, many of the projects are around design and that lots of the activity this year will involve lots of community engagement in order to come out of this year with solid plans.

**Discussion of BAU services**

* Sandra Skeete highlighted that BAU services need to support rather than undermine the Programme and that these need a lot of work. This was seconded by Jackie Rosenberg.
* It was highlighted that there needs to be business as usual investment as well as change programmes as the level of service in regard to street cleaning etc was much lower than for example Victoria Street.
* Cllr Barraclough highlighted the need for consensus support. The things in this long list should be incremental to what the council is already doing and there is a separate conversation to have around improving Business as Usual. Getting BAU right could be another workstream and that these will need to feed into the programme.

**Health, Wellbeing and healthcare.**

* Tamara Jarvis introduced the Health, Wellbeing and healthcare theme. Introduced Elrica Degirmen (WCC) as the Project Manager within the Council for this theme. Highlighted that lots of these themes will be overlapping and there will be governance structures to ensure that we are able to share information across themes and across the Programme. Noted that that there will need to be discussion of where mental health support will sit. It was noted that the Health, Wellbeing and healthcare theme will be one of the areas that needs the most scoping.

Councillor Butler-Thalassis - Noted that the mental health public health access programme will need to be multiple projects not just one. Should include the Community Health Workers Project. Highlighted that the funding doesn’t seem to correlate with the number of projects.

Tamara Jarvis highlighted that there is further scoping required and these projects are placeholders and indicative areas to take forward within the scoping process rather than a solid list of projects.

Neale Coleman – Raised the importance of ensuring that the scoping takes into consideration how these projects connect with Public Health business as usual.

Councillor Butler Thalassis – Highlighted the need to connect with activities with VCS organisations in September and the community health workers project as well.

Jackie Rosenberg – highlighted that there are lots of conversations going on around mental health support and public health wider questions. We need to look at what currently exists in the area, how best to add value here, funding, and discussions on who best placed to add in value add.

Councillor Concia Albert – highlighted the need to factor provision for the elderly within this.

Councillor Ruth Bush – When it comes to individual items in these boxes, for example obesity, we need to consider the structural elements such as pricing and display of items so that it’s not all placed at the door of the individuals and families.

Neil Johnston – Noted that there is a huge join up job to be done. Need to organise this to ensure that there is cross-theme communications and design. Critical part of the next stage.

Sandra Skeete – Queried whether there’s been any link between health and housing. Important for longer term transformation.

Councillor Butler-Thalassis highlighted that we’ll need to have public health input here.

Rachel Chapman noted that for the health theme - It's all about signposting, referrals, comms, joining up front line delivery.  A lot of this is in the comms & engagement arena.

**Education, Communities and connections**

Neale Coleman introduced the Education, Communities and Connections work. Highlighted the importance of community engagement in the Queen’s Park Family Hub – huge piece of work. We need to have a robust process around community asset investment programme. Also linked with property acquisition programme.

Cllr Barraclough gave an introduction to the property acquisition programme, highlighting that these would be commercial sites. Would want to look at sites within these wards.

Paddy Barnes – queried whether this community asset investment programme might delay decisions around capital works? Cllr Barraclough highlighted that we need to go through the policy basis for investment.

Jackie Rosenberg noted that these community assets, whether owned by community groups or the local authority are in the service of the people, so we shouldn’t be having to have these discussions.

Neale Coleman highlighted we need to look at all the community assets and do it within the council approach.

Tamara Jarvis highlighted that the community asset policy should be done in the very near future and all members of the board who have approached the Council about specific funding should have emails introducing them to Rupert Grass who will be arranging conversations to apply investment strategy as soon as possible.

Jackie Rosenberg highlighted that there are only a handful of organisations that are

responsible for the buildings they sit in.

Cllr Barraclough highlighted that the Leader of the council is keen for this piece of work to be done but highlighted we need to safeguard public money.

**Action: Take away discussion offline with Avenues around timelines.**

Neale Coleman highlighted that there will be some work in the next couple of months around pulling together a Cabinet Member Report that has a degree of flexibility but needs to demonstrate that we’re using public money correctly and transparently.

Jackie Rosenberg queried whether current Bravington Road Site for the QPFC would be sold? Neale Coleman highlighted that there are various proposals around residential development.

Jackie Rosenberg queried that Bravington road has had a huge amount of money to turn it into purpose-built children’s centre. Highlighted that funding had been an issue. Is it the best option to build/ renovate a new site when there is already one there.

Action: WCC to provide an update/ explanation of the rationale for the Queen’s Park Family Hub. To follow up with Councillor Sanquest or Karen Buck. A full and proper discussion of QPFH is needed.

Councillor Butler-Thalassis highlighted that this theme on education, communities and connections doesn’t feel particularly ambitious.

Neale Coleman highlighted that the money allocations provided here are to an extent provisional and we need to have the control to be able to move the money around where possible.

It was noted that the global majority grants pilot is very flexible could cover community skills and learning support, could be public health etc. needs further scoping. It was noted that Councillor Butler-Thalassis should be in the room for conversations about global majority grants pilot.

Fabian Sharp noted the need for a joined up and integrated approach for children and young people in North Paddington. This should be written into grant funding. Should sign up to hub and spoke model. Integrated partnership is an opportunity.

**Money, local Economy, jobs and training**

Neale Coleman highlighted that youth engagement, education and employment programme and the gang suppression programme needs additional scoping. Some elements of this are more complex and need further consideration.

* Proposition around helping hands - Helen Mann highlighted that currently the helping hands programme is currently solely in community hands and rest of the programme is focused on northeast.

Suggestion that it should be a separate Early Years programme with QPFH underlying it.

Carole Archibald – highlighted that gang suppression piece is separate and very complex. Unless people are prepared for the job it’s not going to focus.

Youth Engagement piece – Octavia to be involved, Paddington Arts to be involved.

Two separate elements one of which is youth violence and gang suppression and one of which is employment programme.

Cllr Butler – Thalassis noted that childcare/ early years support can’t just be an audit but also needs to be about increasing the provision of childcare.

**Crime and Safety**

* Alistair Philipps - Highlighted that MET Police have now upped the number of police officers in northwest of Westminster. There are now 35 officers in area. 20% increase. More supervisors etc.
* In regard to the increased police locations, Alistair Philipps highlighted that for any type of police base could be around £500,000. Capital costs. Locations suggested, problem currently have in church street - being in middle of gang area can cause issues. Might be an idea to be slightly more removed. Could be a matter of touch down spaces.
* Neale Coleman – queried whether there is going to be a noticeable difference from the increased police.
* Alistair Philipps noted that people might not feel like there is a difference but in realistic terms there will be 100s of hours more police hours a week in the area.

Jackie Rosenberg – highlighted that associated with the EVAs, under the Church Street Neighbourhood Path finders – a group of residents identified where there were identifiable street scape issues to produce a map. Provides a list of small identifiable actions. Red dot exercise. Community Development exercise. Community Engagement Approach needs to consider how we’re engaging with the street scape.

**Climate**

* Chhavi Singh introduced as the lead for the climate theme.
* Neale Coleman highlighted that we need to do a programme more focused on fuel poverty and energy efficiency. This needs to be done before next winter.
* Chhavi Singh highlighted that there will be a parallel workstream around developing a long-term transformational programme.
* Neale Coleman noted that there are some significant suggestions in Future of Westminster
* Sandra Skeete – raised is there more work to be done around business in the Harrow Road and energy from climate perspective to investigate.
* Councillor Barraclough – highlighted that retrofit and climate is huge expense that needs to be spent by landlords.

**Housing and Homelessness.**

* To be reviewed at next meeting

North Paddington Programme Team

* Identifies the way this is being run by the council and Potential/ proposed community funding posts which need to be further developed.

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| Programme Wide/ General Contact | Sarah Crampton - scrampton@westminster.gov.uk  Tamara Jarvis - tjarvis1@westminster.gov.uk |
| Community Engagement | Rachel Chapman - rchapman1@westminster.gov.uk  Kevin Fray - kfray@westminster.gov.uk |
| Greening/ Global Majority Grants | Erin Holder – eholder@westminster.gov.uk |
| Youth Engagement, Education and Employment | Theodora Otoo-Quayson - totooquayson@westminster.gov.uk |
| Climate | Chhavi Singh - csingh@westminster.gov.uk |
| Health and Wellbeing (including early years) | Elrica Degirmen - edegirmen@westminster.gov.uk |
| Crime and Safety | Reshma Gayadeen will be joining in June (we will share her contact details once she has joined) |
| Programme Manager | Gill James will be taking over as Programme Manager in early July (we will share contact details once she has joined) |

**Initial lead contacts within the Partnership Board were then identified for each theme as shown below to help shape and advise on essential stakeholders who need to be in the room. Project Managers will reach out to these contacts in the coming days and weeks.**

* Neighbourhood, environment, and Place Shaping – Councillor Cara Sanquest and Shuwanna Aaron
* Place Shaping – Councillor Concia Albert
* Health, Wellbeing and Healthcare – Jackie Rosenberg and Councillor Butler-Thalassis
* Education, Communities and Connections – Councillor Butler-Thalassis for the Global Majority Grants Programme.
* Community Asset Investment/ Acquisition – Paddy Barnes
* Money, Local economy, jobs and training – Neil Johnston
* Youth Engagement, Education and Employment Programme
* Alistair Philipps and Carole Archibald (Gang Suppression)
* Education and Employment support Programme (Helen Mann)
* Climate – Jonathan Rosenberg
* Housing and Homelessness – Housing Associations Group
* Crime and Safety – Alistair Philipps.

It was highlighted that in the next 6-8 weeks WCC Officers will be working on developing a Cabinet Member Report that will be presented to Councillor Barraclough.

It was highlighted that we need the piece to be as wide and transparent as possible in the scoping. Principal that underpins all of this. All of the programmes will be using the community engagement approach.

* Those in the room for the scoping
* Those in the room across the communities.
* Need transparency in bidding processes etc.

Jackie Rosenberg noted that there needs to be clear definition of whether working groups and theme groups are advisory.

It was noted that there will be a meeting in July to review the CMR (Cabinet Member Report), governance. Noted that although it was originally planned to do a virtual teams meeting it would be better to have a live meeting. It was noted that Neale Coleman is away from 12/07/2023 to end of July.

Jonathan Rosenberg noted that it was essential that officers have a presence in North Paddington. Tamara Jarvis noted that we are hoping to do this more once 2 Fernhead is open. Neale Coleman – overall need for the council to think more carefully about neighbourhood services. How we get involved in delivering in a new way. All councillors and officers should spend some of our time in locations where we have direct contact with residents.